QUAID-E-AZAM SOLAR POWER (PVT.) LTD

REQUEST FOR PROPOSAL (RFP)

FOR

CONSULTANCY SERVICES

"PROVISION OF CONSULTANCY SERVICES TO QUAID-E-AZAM SOLAR POWER (PVT) LIMITED IN QUALITY ASSURANCE AND SUPERVISION OF EPC CONTRACTOR FOR 100 MWp SOLAR PHOTOVOLTAIC (PV) PROJECT AT BAHAWALPUR, PUNJAB, PAKISTAN"

Issued on 24th Oct, 2013 Amended on 14th Nov, 2013 Due Date: 29thNov, 2013

Issued by:

Chief Executive Officer Quaid-e-Azam Solar Power (Pvt.) Ltd.

C/o Energy Department, Irrigation Secretariat, Church Road, Old Anarkali, Lahore, Pakistan Tel:+92-42 99213915 Fax: +92-42 99213906

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TABLE OF CONTENTS

			Page No.
1.	Section 1:	Letter of Invitation	4
2.	Section 2:	Instructions to Consultants (including Data Sheet)	5
3.	Section 3:	Technical Proposal - Standard Forms	25
4.	Section 4:	Financial Proposal - Standard Forms	39
5.	Section 5:	Terms of Reference	49
6.	Section 6:	Standard Form of Contract (Lump-sum)	58

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SECTION 1: LETTER OF INVITATION

SECTION 1: LETTER OF INVITATION

Date: <u>19.10.2013</u>

SUBJECT:LETTER OF INVITATION

- 1. The Government of Punjab has established Quaid-e-Azam Solar Power (Pvt) Limited to promote and develop solar power projects in the province of Punjab, Pakistan.
- 2. Quaid-e-Azam Solar Power (Pvt) Ltd. (hereinafter referred to as the "Client") hereby invites proposals to provide the Consultancy Services: <u>Provision of Consultancy Services to Quaid-e-Azam Solar Power (Pvt) Ltd. in quality assurance and supervision of EPC Contractor for 100 MW_p Solar Photovoltaic (PV) Project at Bahawalpur, Punjab ,Pakistan. Details of the services are provided in the Terms of Reference.</u>
- 3. The Consultant shall be selected under the Selection Method <u>Quality and Cost Based Selection (QCBS</u>) and procedures, in accordance with the **Punjab Procurement Regulatory Authority Rules 2009** and the **Consultant Selection Guidelines** issued by the Planning & Development Department, Punjab.
- 4. The RFP includes the following documents:
 - Section 1 Letter of Invitation
 - Section 2 Instructions to Consultants (including Data Sheet)
 - Section 3 Technical Proposal Standard Forms
 - Section 4 Financial Proposal Standard Forms
 - Section 5 Terms of Reference
 - Section 6 Standard Form of Contract (Lump-sum)
- 5. It is mandatory for the proposals to be made using the Standard Forms of the RFP. Proposals that are not in the prescribed format may be discarded. If any information required in the forms is found missing, or written elsewhere, no credit will be given in the relevant section of the evaluation.
- 6. The Consultant should submit details of all of their most relevant assignments for technical evaluation using the prescribed format. Assignments submitted beyond the given number will not be considered.
- 7. CVs of key personnel corresponding to the list given in the Data Sheet should provide details of 5 *relevant assignments* done by the individual in the past <u>10</u> years.

Yours sincerely,
Najam Ahmad Shah,

CEO Quaid e Azam Solar Power Pvt. Ltd.

Quaid-e-Azam Solar Power (Pvt.) Ltd.	RFP Provision of Consultancy Services

SECTION 2: INSTRUCTIONS TO CONSULTANTS (INCLUDING DATA SHEET)

SECTION 2: INSTRUCTIONS TO CONSULTANTS

Definitions

- (a) "Client" means the Company (Quaid-e-Azam Solar Power (Pvt.) Limited) with which the selected Consultant signs the Agreement for the Services.
- (b) "Consultant" means any entity or person that may provide or provides the Services to the Client under the Contract.
- (c) "Contract" means the Contract signed by the Parties and all the attached documents.
- (d) "Data Sheet" means such part of the Instructions to Consultants used to reflect specific conditions.
- (e) "Day" means calendar day.
- (f) "Instructions to Consultants" means the document, which provides shortlisted Consultants with all information needed to prepare their Proposals.
- (g) "LOI" means the Letter of Invitation included in the RFP as Section 1 being sent by the Client to the shortlisted Consultants.
- (h) "Personnel" means professionals and support staff provided by the Consultant or by any Sub-Consultant and assigned to perform the Services or any part thereof; "Foreign Personnel" means such professionals and support staff who at the time of being so provided had their domicile outside Pakistan; "Local Personnel" means such professionals and support staff who at the time of being so provided had their domicile inside Pakistan.
- (i) "Proposal" means the Technical Proposal and the Financial Proposal.
- (j) "RFP" means this Request for Proposal prepared by the Client for the selection of Consultants, based on the Punjab Standard RFP.
- (k) "Services" means the work to be performed by the Consultant pursuant to the Contract.
- (l) "Sub-Consultant" means any person or entity with whom the Consultant sub-contracts any part of the Services.
- (m) "Terms of Reference" (TOR) means the document included in the RFP as Section 5 which explains the objectives, scope of work, activities, tasks to be performed, respective responsibilities of the Client and the Consultant, and

October 2013 Page 7

expected results and deliverables of the assignment.

1. Introduction

- 1.1 The Client named in the Data Sheet will select a consulting firm/organization (the Consultant) from those listed in the Letter of Invitation, in accordance with the method of selection specified in the Data Sheet.
- 1.2 The shortlisted Consultants will be invited to submit a Technical Proposal and a Financial Proposal for consulting services required for the assignment named in the Data Sheet. The Proposals should be in separate marked and sealed envelopes. The Proposal will be the basis for Contract negotiations and ultimately for a signed Contract with the selected Consultant.
- 1.3 Consultants should familiarize themselves assignment conditions and take them into account in preparing their Proposals. To obtain first-hand information on the assignment, Consultants are encouraged to visit the Client before submitting a Proposal and to attend a preproposal conference if one is specified in the Data Sheet. Attending the pre-proposal conference is optional. Consultants should contact the Client's representative named in the Data Sheet to obtain additional information on the pre-proposal conference. Consultants should ensure these officials are informed well-ahead of time in case they wish to visit the Client.
- 1.4 The Client will timely provide, at no cost to the Consultants, the inputs and facilities specified in the Data Sheet.
- 1.5 Consultants shall bear all costs associated with the preparation and submission of their proposals and agreement negotiation. The Client is not bound to accept any proposal, and reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultants.

Conflict of Interest

- 1.6 The policy of the Client requires that Consultants provide professional, objective, and impartial advice and at all times hold the Client's interests paramount, strictly avoid conflicts with other assignments or their own corporate interests and act without any consideration for future work.
 - 1.6.1 Without limitation on the generality of the foregoing, Consultants, and any of their affiliates, shall be considered to have a conflict of interest and shall not be recruited, under any of the circumstances set forth

October 2013 Page 8

below:

Conflicting activities

(i) A firm that has been engaged by the Client to provide goods, works or services other than consulting services for a project, and any of its affiliates, shall be disqualified from providing consulting services related to those goods, works or services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, and any of its shall be disqualified from affiliates. subsequently providing goods or works or services other than consulting services resulting from or directly related to the consulting services for preparation or implementation. For the purpose of this paragraph, services other than consulting services are defined as those leading to a measurable physical output, for example surveys, exploratory drilling, aerial photography, and satellite imagery.

Conflicting assignments

A Consultant (including its Personnel and (ii) Sub-Consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant to be executed for the same or for another Client. For example, a Consultant hired to prepare engineering design for an infrastructure project shall not be engaged to prepare an independent environmental assessment for the same project, and a Consultant assisting a Client in the privatization of public assets shall not purchase, nor advise purchasers of, such assets. Similarly, a Consultant hired to prepare Terms of Reference for an assignment should not be hired for the assignment in question.

Conflicting relationships

(iii) A Consultant (including its Personnel and Sub-Consultants) that has a business or family relationship with a member of the Client's staff who is directly or indirectly involved in any part of (i) the preparation of the Terms of Reference of the

assignment, (ii) the selection process for such assignment, or (iii) supervision of the Contract, may not be awarded an Contract, unless the conflict stemming from this relationship has been resolved in a manner acceptable to the Client throughout the selection process and the execution of the Contract.

- 1.6.2 Consultants have an obligation to disclose any situation of actual or potential conflict that impacts their capacity to serve the best interest of their Client, or that may reasonably be perceived as having this effect. Failure to disclose said situations may lead to the disqualification of the Consultant or the termination of its Contract.
- No agency or current employees of the Client shall work as Consultants under their own ministries. agencies. departments or Recruiting government employees of the Client to work for their former ministries, departments or agencies is acceptable provided no conflict of interest exists. When the Consultant nominates any government employee as Personnel in their technical proposal, such Personnel must have written certification from their government or employer confirming that they are on leave without pay from their official position and allowed to work full-time outside of their previous official position. Such certification shall be provided to the Client by the Consultant as part of his technical proposal.

Unfair Advantage

1.6.4 If a shortlisted Consultant could derive a competitive advantage from having provided consulting services related to the assignment in question, the Client shall make available to all shortlisted Consultants together with this RFP all information that would in that respect give such Consultant any competitive advantage over competing Consultants.

Fraud and Corruption

- (b) The Client requires Consultants participating in its projects to adhere to the highest ethical standards, both during the selection process and throughout the execution of a contract. In pursuance of this policy, the Client:defines, for the purpose of this paragraph, the terms set forth below as follows:
 - (i) "corrupt practice" means the offering, giving,

- receiving, or soliciting, directly or indirectly, of anything of value to influence the action of a public official in the selection process or in contract execution;
- (ii) "fraudulent practice" means a misrepresentation or omission of facts in order to influence a selection process or the execution of a contract;
- (iii) "collusive practices" means a scheme or arrangement between two or more consultants with or without the knowledge of the Client, designed to establish prices at artificial, noncompetitive levels;
- (iv) "coercive practices" means harming or threatening to harm, directly or indirectly, persons or their property to influence their participation in a procurement process, or affect the execution of a contract.
- (c) will reject a proposal for award if it determines that the Consultant recommended for award has, directly or through an agent, engaged in corrupt, fraudulent, collusive or coercive practices in competing for the contract in question;
- (d) will sanction a Consultant, including declaring the Consultant ineligible, either indefinitely or for a stated period of time, to be awarded a Client contract if at any time it determines that the Consultant has, directly or through an agent, engaged in corrupt, fraudulent, collusive or coercive practices in competing for, or in executing, a Client contract; and
- (e) will have the right to require that a provision be included requiring Consultants to permit the Client to inspect their accounts and records and other documents relating to the submission of proposals and contract performance, and have them audited by auditors appointed by the Client.
- 1.7 Consultants, their Sub-Consultants, and their associates shall not be under a declaration of ineligibility for corrupt and fraudulent practices issued by the Client in accordance with the above para. 1.6.4. Furthermore, the Consultants shall be aware of the provisions on fraud and corruption

stated in the specific clauses in the General Conditions of Contract.

1.8 Consultants shall furnish information on commissions and gratuities, if any, paid or to be paid to agents relating to this proposal and during execution of the assignment if the Consultant is awarded the Contract, as requested in the Financial Proposal submission form (Section 4).

Only one Proposal

1.9 Shortlisted Consultants may only submit one proposal. If a Consultant submits or participates in more than one proposal, such proposals shall be disqualified.

Proposal Validity

The Data Sheet indicates how long Consultants' Proposals 1.10 must remain valid after the submission date. During this period, Consultants shall maintain the availability of Professional staff nominated in the Proposal. The Client will make its best effort to complete negotiations within this period. Should the need arise, however, the Client may request Consultants to extend the validity period of their proposals. Consultants who agree to such extension shall confirm that they maintain the availability of the Professional staff nominated in the Proposal, or in their confirmation of extension of validity of the Proposal, Consultants could submit new staff in replacement, who would be considered in the final evaluation for contract award. Consultants who do not agree have the right to refuse to extend the validity of their Proposals.

Eligibility of Sub-Consultants

- 1.11 In case a shortlisted Consultant intends to associate with Consultants who have not been shortlisted and/or individual expert(s), such other Consultants and/or individual expert(s) shall be subject to the eligibility criteria set forth in the Guidelines.
- 2. Clarification and Amendment of RFP Documents

2.1

- Consultants may request a clarification of any of the RFP documents up to the number of days indicated in the Data Sheet before the Proposal submission date. Any request for clarification must be sent in writing, or by standard electronic means to the Client's address indicated in the Data Sheet. The Client will respond in writing, or by standard electronic means and will send written copies of the response (including an explanation of the query but without identifying the source of inquiry) to all Consultants. Should the Client deem it necessary to amend the RFP as a result of a clarification, it shall do so following the procedure under para. 2.2.
- 2.2 At any time before the submission of Proposals, the Client

may amend the RFP by issuing an addendum in writing or by standard electronic means. The addendum shall be sent to all Consultants and will be binding on them. Consultants shall acknowledge receipt of all amendments. To give Consultants reasonable time in which to take an amendment into account in their Proposals the Client may, if the amendment is substantial, extend the deadline for the submission of Proposals.

3. Preparation of Proposals

- 3.1 The Proposal (see para. 1.2), as well as all related correspondence exchanged by the Consultants and the Client, shall be written in the language (s) specified in the Data Sheet.
- 3.2 In preparing their Proposal, Consultants are expected to examine in detail the documents comprising the RFP. Material deficiencies in providing the information requested may result in rejection of a Proposal.
- 3.3 While preparing the Technical Proposal, Consultants must give particular attention to the following:
 - (a) If a shortlisted Consultant considers that it may enhance its expertise for the assignment by associating with other Consultants in a joint venture or sub-consultancy, it may associate with either (a) non-shortlisted Consultant(s), or (b) shortlisted Consultants if so indicated in the Data Sheet. A shortlisted Consultant must first obtain the approval of the Client if it wishes to enter into a joint venture with any other shortlisted Consultant(s). In case of association with nonshortlisted Consultant(s), the shortlisted Consultant shall act as association leader. Any associations must be clearly indicated in the technical proposal. In case of a joint venture, all partners shall be jointly and severally liable and shall indicate who will act as the leader of the joint venture.
 - (b) For fixed-budget-based assignments, the available budget is given in the Data Sheet, and the Financial Proposal shall not exceed this budget.
 - (c) Alternative professional staff shall not be proposed, and only one curriculum vitae (CV) may be submitted for each position.

Technical Proposal

3.4 The Technical Proposal shall provide the information indicated in the following paras from (a) to (g) using the

Format and Content

attached Standard Forms (Section 3). Paragraph (c) (ii) indicates the recommended number of pages for the description of the approach, methodology and work plan of the Technical Proposal. A page is considered to be one printed side of A4 or letter size paper.

- brief description (a) of the Consultants' Α organization and an outline of recent experience of the Consultants (each partner in case of joint venture) on assignments of a similar nature is required in Form TECH-2 of Section 3. For each assignment, the outline should indicate the names Sub-Consultants/ Professional staff participated, duration of the assignment, contract amount. and Consultant's involvement. Information should be provided only for those assignments for which the Consultant was legally engaged by the Client as a firm or as one of the major firms within a joint venture. Assignments completed by individual Professional staff working privately or through other consulting firms cannot be claimed as the experience of the Consultant, or that of the Consultant's associates, but can be claimed by the Professional staff themselves in their CVs. Consultants should be prepared to substantiate the claimed experience if so requested by the Client.
- (b) Comments and suggestions on the Terms of Reference including workable suggestions that could improve the quality/ effectiveness of the assignment; and on requirements for counterpart staff and facilities including: administrative support, office space, local transportation, equipment, data, etc. to be provided by the Client (Form TECH-3 of Section 3).
- (c) A description of the approach, methodology and work plan for performing the assignment covering the following subjects: technical approach and methodology, work plan, and organization and staffing schedule. Guidance on the content of this section of the Technical Proposals is provided under Form TECH-4 of Section 3. The work plan should be consistent with the Work Schedule (Form TECH-8 of Section 3), which will show in the form of a bar chart the timing proposed for each activity.
- (d) The list of the proposed Professional staff team by

- area of expertise, the position that would be assigned to each staff team member, and their tasks (Form TECH-5 of Section 3).
- (e) Estimates of the staff input (staff-months of foreign and local professionals) needed to carry out the assignment (Form TECH-7 of Section 3). The staff-months input should be indicated separately for home office and field activities, and for foreign and local Professional staff.
- (f) CVs of the Professional staff signed by the staff themselves or by the authorized representative of the Professional Staff (Form TECH-6 of Section 3) along with their Computerized National Identity Card numbers (if local) or Passport numbers (if foreign).
- (g) A detailed description of the proposed methodology and staffing for training, if the Data Sheet specifies training as a specific component of the assignment.
- 3.5 The Technical Proposal shall not include any financial information. A Technical Proposal containing financial information may be declared non responsive.

Financial Proposals

3.6 The Financial Proposal shall be prepared using the attached Standard Forms (Section 4). It shall list all costs associated with the assignment, including (a) remuneration for staff (foreign and local, in the field and at the Consultants' home office), and (b) reimbursable expenses indicated in the Data Sheet. If appropriate, these costs should be broken down by activity and, if appropriate, into foreign and local expenditures. All activities and items described in the Technical Proposal must be priced separately; activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.

Taxes

- 3.7 The Consultant may be subject to local taxes (such as: value added or sales tax or income taxes on non resident Foreign Personnel, duties, fees, levies) on amounts payable by the Client under the Agreement. The Client will state in the Data Sheet if the Consultant is subject to payment of any taxes.
- 3.8 Not Used.
- 3.9 Commissions and gratuities, if any, paid or to be paid by

Consultants and related to the assignment will be listed in the Financial Proposal Form FIN-1 of Section 4.

- 4. Submission, Receipt, and Opening of Proposals
- 4.1 The original proposal (Technical Proposal and, if required, Financial Proposal; see para. 1.2) shall contain no interlineations or overwriting, except as necessary to correct errors made by the Consultants themselves. The person who signed the proposal must initial such corrections. Submission letters for both Technical and Financial Proposals should respectively be in the format of TECH-1 of Section 3, and FIN-1 of Section 4.
- 4.2 An authorized representative of the Consultants shall initial all pages of the original Technical and Financial Proposals. The authorization shall be in the form of a written power of attorney accompanying the Proposal or in any other form demonstrating that the representative has been duly authorized to sign. The signed Technical and Financial Proposals shall be marked "ORIGINAL".
- 4.3 The Technical Proposal shall be marked "ORIGINAL" or "COPY" as appropriate. The Technical Proposals shall be sent to the addresses referred to in para. 4.5 and in the number of copies indicated in the Data Sheet. All required copies of the Technical Proposal are to be made from the original. If there are discrepancies between the original and the copies of the Technical Proposal, the original governs.
- The original and all copies of the Technical Proposal shall 4.4 be placed in a sealed envelope clearly marked "TECHNICAL PROPOSAL" Similarly, the original Financial Proposal (if required under the selection method indicated in the Data Sheet) shall be placed in a sealed envelope clearly marked "FINANCIAL PROPOSAL" followed by the name of the assignment, and with a warning "Do Not OPEN WITH THE TECHNICAL PROPOSAL." envelopes containing the Technical and Financial Proposals shall be placed into an outer envelope and sealed. This outer envelope shall bear the submission address and title of the Assignment, clearly marked "Do NOT OPEN, EXCEPT IN PRESENCE OF THE OFFICIAL APPOINTED, BEFORE SUBMISSION DEADLINE". Client shall not be responsible for misplacement, losing or premature opening if the outer envelope is not sealed and/or marked as stipulated. This circumstance may be case for Proposal rejection. If the Financial Proposal is not submitted in a separate sealed envelope duly marked as indicated above, this will constitute grounds for declaring

the Proposal non-responsive.

- 4.5 The Proposals must be sent to the address/addresses indicated in the Data Sheet and received by the Client no later than the time and the date indicated in the Data Sheet, or any extension to this date in accordance with para. 2.2. Any proposal received by the Client after the deadline for submission shall be returned unopened.
- 4.6 The Client shall open the Technical Proposal immediately after the deadline for their submission. The envelopes with the Financial Proposal shall remain sealed and securely stored.

5. Proposal Evaluation

5.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultants should not contact the Client on any matter related to its Technical and/or Financial Proposal. Any effort by Consultants to influence the Client in the examination, evaluation, ranking of Proposals, and recommendation for award of Contract may result in the rejection of the Consultants' Proposal.

Evaluators of Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded.

Evaluation of Technical Proposals

- Proposals on the basis of their responsiveness to the Terms of Reference, applying the evaluation criteria, sub-criteria, and point system specified in the Data Sheet. Each responsive Proposal will be given a technical score (St). A Proposal shall be rejected at this stage if it does not respond to important aspects of the RFP, and particularly the Terms of Reference or if it fails to achieve the minimum technical score indicated in the Data Sheet.
- 5.3 Not Used.

Public Opening and Evaluation of Financial Proposals (only for QCBS, Fixed Budget Selection, and Least-Cost Selection) 5.4 After the technical evaluation is completed, the Client shall inform the Consultants who have submitted proposals the technical scores obtained by their Technical Proposals, and shall notify those Consultants whose Proposals did not meet the minimum qualifying mark or were considered non responsive to the RFP and TOR, that their Financial Proposals will be returned unopened. The Client shall simultaneously notify in writing Consultants that have secured the minimum qualifying mark, the date, time and location for opening the Financial Proposals. Consultants' attendance at the opening of Financial

- Proposals is optional. The opening date shall be set so as to allow interested Consultants sufficient time to make arrangements for attending the opening.
- 5.5 Financial Proposals shall be opened publicly in the presence of the Consultants' representatives who choose to attend. The name of the Consultants, and the technical scores of the Consultants shall be read aloud. The Financial Proposal of the Consultants who met the minimum qualifying mark will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals shall be then opened, and the total prices read aloud and recorded.
- 5.6 The Evaluation Committee will correct any computational errors. When correcting computational errors, in case of discrepancy between a partial amount and the total amount, or between word and figures, the formers will prevail. In addition to the above corrections, as indicated under para. 3.6, activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items. In case an activity or line item is quantified in the Financial Proposal differently from the Technical Proposal, (i) if the Time-Based form of contract has been included in the RFP, the Evaluation Committee shall correct the quantification indicated in the Financial Proposal so as to make it consistent with that indicated in the Technical Proposal, apply the relevant unit price included in the Financial Proposal to the corrected quantity and correct the total Proposal cost, (ii) if the Lump-Sum form of contract has been included in the RFP, no corrections are applied to the Financial Proposal in this respect.
- 5.7 In case of QCBS, the lowest evaluated Financial Proposal (Fm) will be given the maximum financial score (Sf) of 100 points. The financial scores (Sf) of the other Financial Proposals will be computed as indicated in the Data Sheet. Proposals will be ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) indicated in the Data Sheet: S = St x T% + Sfx P%. The firm achieving the highest combined technical and financial score will be invited for negotiations.
- 5.8 In the case of Fixed-Budget Selection, the Client will select the firm that submitted the highest ranked Technical Proposal within the budget. Proposals that exceed the

indicated budget will be rejected. In the case of the Least-Cost Selection, the Client will select the lowest proposal among those that passed the minimum technical score. In both cases the evaluated proposal price according to para. 5.6 shall be considered, and the selected firm is invited for negotiations.

6. Signing of Contract

6.1 Signing of Contract will be held at the date and address indicated in the Data Sheet. The invited Consultant will, as a pre-requisite for attendance at the Contract signing, confirm availability of all Professional staff. Failure in satisfying such requirements may result in the Client proceeding to the next-ranked Consultant. Representatives attending on behalf of the Consultant must have written authority to conclude a Contract.

Description of Services

6.2

6.3

Finalization of Contract will include a discussion of the Technical Proposal, the proposed technical approach and methodology, work plan, and organization and staffing, and any suggestions made by the Consultant to finalize the Terms of Reference. The Client and the Consultants will finalize the Terms of Reference, staffing schedule, work schedule, logistics, and reporting. These documents will then be incorporated in the Contract as "Description of Services". Special attention will be paid to clearly defining the inputs and facilities required from the Client to ensure satisfactory implementation of the assignment.

Availability of Professional staff/experts

Having selected the Consultant on the basis of, among other things, an evaluation of proposed Professional staff, the Client expects to finalize Contract on the basis of the Professional staff named in the Proposal. Before contract finalization, the Client will require assurances that the Professional staff will be actually available. The Client will not consider substitutions during contract finalization unless both parties agree that undue delay in the selection process makes such substitution unavoidable or for reasons such as death or medical incapacity. If this is not the case and if it is established that Professional staff were offered in the proposal without confirming their availability, the Consultant may be disqualified. Any proposed substitute shall have equivalent or better qualifications and experience than the original candidate and be submitted by the Consultant within the period of time specified in the letter of invitation to finalize.

Conclusion of the Contract

Finalization of Contract will conclude with a review of the draft Contract. The Client and the Consultant will initial

Page 19

6.4

the agreed Contract.

7. Award of Contract

- 7.1 The Client shall award the Contract to the selected Consultant and publish details on the website and promptly notify all Consultants who have submitted proposals.
- 7.2 The Consultant is expected to commence the assignment on the date and at the location specified in the Data Sheet.

8. Confidentiality

8.1 Information relating to evaluation of Proposals and recommendations concerning awards shall not be disclosed to the Consultants who submitted the Proposals or to other persons not officially concerned with the process, until the publication of the award of Contract. The undue use by any Consultant of confidential information related to the process may result in the rejection of its Proposal and may be subject to the provisions of the Consultant Selection Guidelines relating to fraud and corruption.

DATA SHEET

INSTRUCTIONS TO CONSULTANTS DATA SHEET

Paragraph Reference	
1.1	Name of the Client: Quaid-e-Azam Solar Power (Pvt) Ltd.
	Method of selection: Quality and Cost Based Selection Method (QCBS)
1.2	Financial Proposal to be submitted together with Technical Proposal: Yes $\underline{\vee}$
	Name of the assignment is:
	"Provision of Consultancy Services to Quaid-e-Azam Solar Power (Pvt) Ltd. Quality Assurance and Supervision of EPC Contractor for 100 MWp Solar Photovoltaic (PV) Project at Bahawalpur, Punjab, Pakistan"
1.3	A pre-proposal conference will be held on 4 th November 2013
	The Client's representative is: Aziz Ahmad Mazari
	Address: Office of the Chief Engineer (Power), Energy Department, Irrigation Secretariat, Church Road Old Anarkali, Lahore, Pakistan Telephone: +92-42-9920-3520 E-Mail: dopp.dd@energy.punjab.gov.pk
	Cell Phone: +92-333-618-8391
1.4	The Client will provide at no cost to the Consultants: Office space, transportation and liaison personnel.
1.6.1 (a)	The Client envisages the need for continuity for downstream work: $\mathbf{No}\underline{\checkmark}$
1.10	Proposals must remain valid <u>180</u> days after the submission date.
2.1	Clarifications may be requested no later than 1500 hours (Pakistan Standard Time, GMT+5) on 30 th October 2013.

	Clarifications may be sought by sending an electronic request at the following e-mail address: dopp.dd@energy.punjab.gov.pk
3.1	Proposals shall be submitted in the following language: English Information in any other language shall be accompanied by certified translation in English.
3.4 (a)	Firms should submit details of all assignments of similar complexity and scale (in terms of size).
3.4 (f)	CVs should contain details on 5 relevant assignments done by the individual in the past 10 years.
3.4 (g)	Training is a specific component of this assignment: No $\sqrt{}$
3.6	 (i) cost of applicable international or local communications such as use of telephone, facsimile required for purpose of the services; (ii) cost of necessary travel including transportation of the personnel by the most appropriate means of transport and the most direct practicable route; (iii) cost of office, accommodation, investigation and surveys; (iv) cost of freight of any instrument and equipment required to be provided by the consultants for the purposes of the services; (v) cost of printing and dispatching of reports to be produced for the services.
3.7	Amounts payable by the Client to the Consultant under the Contract to be subject to local taxation: Yes $\sqrt{}$ The Client will withhold taxes on behalf of the Consultant: Yes $\sqrt{}$
3.8	Consultant to state Financial proposal in the national currency: Yes $$ The date of the exchange rate for the purpose of bid evaluation will be the date of submission.
4.3	Consultant must submit the original and <i>6 copies</i> of the Technical Proposal, and the original of the Financial Proposal.
4.5	The Proposal must be submitted to: Chief Executive Officer, Quaid-e-Azam Solar Power (Pvt.) Ltd., C/o Energy Department, Irrigation Secretariat, Church Road, Old Anarkali, Lahore, Pakistan

	Proposals must be submitted no later than 1500 hours (PST, 029 th November 2013.	GMT+5) on			
5.2 (a)	Criteria, sub-criteria, and point system for the evaluation of Technica				
	Proposals are:	<u>Points</u>			
	 (i) Company Profile: a) Number of similar assignments (size & complexity) 1. Projects of similar complexity 2. Additional points for projects of similar complexity outside country of origin b) Value of similar assignments 1. Projects of similar complexity 2. Additional points for projects of similar value execcountry of origin c) Organizational structure 1. ISO Certification 2. Organogram 	[15] [45] [30]			
	(ii) Project Team:(The proposed Team Leader from the key enadditional 2 points)	xpert will get [100]			
	 a) Lead Project Manager / Team Lead b) Senior Project Manager c) Senior Solar Resource Specialist/ Analyst d) Principal Electrical Engineer e) PV Technologist f) Procurement/Contract Management Specialist g) Line Management (Deputy Managers for QC, Civil, Project Management, Geotechnical, Mechanical etc.) 	[25] [15] [15] [15] [10] [10]			
	The number of points to be assigned to each of the above disciplines shall be determined considering the following criteria and relevant score: 1) Education and qualifications 2) Relevant background	•			
	3) Time with firm	[5]			

	Total score:	100
	(ii) Approach & Methodology:a) Understanding & Innovativenessb) Methodology & Work plan	$[100]$ $[40]$ $[60]$ $otal = (\overline{A_3})$
	Technical Score* $A_1[35] + A_2[45] + A_3[20]$ $= 100 100 100$ The minimum technical score (St) required to pass is: 65 points.	-
5.7	The formula for determining the financial scores is the following: Sf = 100 x Fm / F, in which Sf is the financial score, Fm is the low and F the price of the proposal under consideration.	vest price
	The weights given to the Technical (T) and Financial Proposals (F $T = \underline{0.85}$, and $F = \underline{0.15}$	F) are:

SECTION 3: TECHNICAL PROPOSAL - STANDARD FORMS

SECTION 3: TECHNICAL PROPOSAL - STANDARD FORMS

Refer to Reference Paragraph 3.4 of the Data Sheet for format of Technical Proposal to be submitted, and paragraph 3.4 of Section 2 of the RFP for Standard Forms required and number of pages recommended.

- TECH-1 Technical Proposal Submission Form
- TECH-2 Consultant's Organization and Experience
 - A Consultant's Organization
 - B Consultant's Experience
- TECH-3 Comments or Suggestions on the Terms of Reference and on Counterpart Staff and Facilities to be provided by the Client
 - A On the Terms of Reference
 - B On the Counterpart Staff and Facilities
- TECH-4 Description of the Approach, Methodology and Work Plan for Performing the Assignment
- TECH-5 Team Composition and Task Assignments
- TECH-6 Curriculum Vitae (CV) for Proposed Professional Staff
- TECH-7 Staffing Schedule
- TECH-8 Work Schedule

FORM TECH-1 TECHNICAL PROPOSAL SUBMISSION FORM

T T	. •	D
$I \cap A$	cation,	1 Into
LU	carron,	Daic

To: [Name and address of Client]

Dear Sir,

We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposal dated [Insert Date] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope¹.

We are submitting our Proposal in association with: [Insert a list with full name and address of each associated Consultant]²

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

If negotiations are held during the period of validity of the Proposal, i.e., before the date indicated in Paragraph Reference 1.10 of the Data Sheet, we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We undertake, if our Proposal is accepted, to initiate the consulting services related to the assignment not later than the date indicated in Paragraph Reference 7.2 of the Data Sheet.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature [In full and initials]:	
Name and Title of Signatory:	
Name of Firm:	
Address	

^{1 [}In case Paragraph Reference 1.2 of the Data Sheet requires to submit a Technical Proposal only, replace this sentence with: "We are hereby submitting our Proposal, which includes this Technical Proposal only."]

^{2 [}Delete in case no association is foreseen.]

FORM TECH-2 CONSULTANT'S ORGANIZATION AND EXPERIENCE

A - Consultant's Organization

[Provide here a brief (two pages) description of the background and organization of your firm/entity (including organogram) and each associate for this assignment.]

Firm Background:
Chief Executive Officer:
Chief Financial Officer:
Chief Technical Officer (or equivalent):

B - Consultant's Experience

[Using the format below, provide information on each assignment for which your firm, and each associate for this assignment, was legally contracted as a corporate entity or as one of the major companies within an association, for carrying out consulting services similar to the ones requested under this Assignment. Use maximum 20 pages. Please provide Client's certification and/or evidence of the contract agreement.]

Assignment name:	Value of the contract (in current PKR or US\$):
Country: Location within country:	Duration of assignment (months):
Name of Client:	Total $N^{\underline{o}}$ of staff-months (by your firm) on the assignment:
Start date (month/year): Completion date (month/year):	Value of consultancy services provided by your firm under the contract (in current PKR or US\$):
Name of associated Consultants, if any:	$N^{\underline{\circ}}$ of professional staff-months provided by associated Consultants:
Name of senior professional staff of your firm most significant profiles such as Project Direct	<u> </u>
Narrative description of Project:	
Description of actual services provided by yo	ur staff within the assignment:

FORM TECH-3 COMMENTS AND SUGGESTIONS ON THE TERMS OF REFERENCE AND ON COUNTERPART STAFF AND FACILITIES TO BE PROVIDED BY THE CLIENT

A - On the Terms of Reference

[Present and justify here any modifications or improvement to the Terms of Reference you are proposing to improve performance in carrying out the assignment (such as deleting some activity you consider unnecessary, or adding another, or proposing a different phasing of the activities). Such suggestions should be concise and to the point, and incorporated in your Proposal.]

B - On Counterpart Staff and Facilities

[Comment here on counterpart staff and facilities to be provided by the Client according to Paragraph Reference 1.4 of the Data Sheet including: administrative support, office space, local transportation, equipment, data, etc.]

FORM TECH-4 DESCRIPTION OF APPROACH, METHODOLOGY AND WORK PLAN FOR PERFORMING THE ASSIGNMENT

[Technical approach, methodology and work plan are key components of the Technical Proposal. You are suggested to present your Technical Proposal (50 pages, inclusive of charts and diagrams) divided into the following three chapters:

- a) Technical Approach and Methodology,
- b) Work Plan, and
- c) Organization and Staffing,
- a) <u>Technical Approach and Methodology.</u> In this chapter you should explain your understanding of the objectives of the assignment, approach to the services, methodology for carrying out the activities and obtaining the expected output, and the degree of detail of such output. You should highlight the problems being addressed and their importance, and explain the technical approach you would adopt to address them. You should also explain the methodologies you propose to adopt and highlight the compatibility of those methodologies with the proposed approach.
- b) Work Plan. In this chapter you should propose the main activities of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan. A list of the final documents, including reports, drawings, and tables to be delivered as final output, should be included here. The work plan should be consistent with the Work Schedule of Form TECH-8.
- c) <u>Organization and Staffing.</u> In this chapter you should propose the structure and composition of your team. You should list the main disciplines of the assignment, the key expert responsible, and proposed technical and support staff.]

FORM TECH-5 TEAM COMPOSITION AND TASK ASSIGNMENTS

fessional Staff			T	,	
Name of Staff	CNIC No./Passport No.	Firm	Area of Expertise	Position Assigned	Task Assigned

FORM TECH-6 CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF **1. Proposed Position** [only one candidate shall be nominated for each position]: ______ 2. Name of Firm [Insert name of firm proposing the staff]: 3. Name of Staff [Insert full name]: 4. Date of Birth: ______Nationality: _____ 5. CNIC No (if Pakistani): or Passport No: 6. Education: Degree Major/Minor Institution Date (MM/YYYY)7. Membership of Professional Associations: **8. Other Training** [*Indicate significant training since degrees under* 6 - *Education were* obtained]: _____ 9. **Languages** [For each language indicate proficiency: good, fair, or poor in speaking, reading, and writing]: ___ **10.** Employment Record Starting with present position, list in reverse order every employment held by staff member since graduation, giving for each employment (see format here below): dates of employment, name of employing organization, positions held.]:

Employer	Position	From	To (MM/YYYY)
		(MM/YYYY)	

11. Det	tailed Tasks Assigned
[Li.	st all tasks to be performed under this assignment]
10 11	
12. Wo	ork Undertaken that Best Illustrates Capability to Handle the Tasks Assigned
	nong the assignments in which the staff has been involved, indicate the following
	ormation for those assignments that best illustrate staff capability to handle the ks listed under point 11.]
	•
1)	Name of assignment or project:
	Year:
	Location:
	Client: Main project features:
	Positions held:
	Activities performed:
2)	Name of assignment or project:
	Year:
	Location:

	Client:
	Main project features:
	Positions held:
	Activities performed:
3)	Name of assignment or project:
	Year:
	Location:
	Client:
	Main project features:
	Positions held:
	Activities performed:
requ	uired]
13. Cert	ification:
I, the und	dersigned, certify that to the best of my knowledge and belief, this CV correctly
describes	s my qualifications, my experience, and myself. I understand that any wilful
misstate	ment described herein may lead to my disqualification or dismissal, if engaged.
	re of staff member or authorized representative of the staff] Date: Day/Month/Year
[Signatu	re of staff member or authorized representative of the staff] Day/Month/Year
Full nam	ne of authorized representative:

FORMTECH-7STAFFING SCHEDULE¹

Full time input Part time input

	Year:												===	====]	Part time in
210	Name of Staff					Staff inpu	t (in the fo	orm of a b	oar chart) ²					Total	staff-month	input
N°		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Home	Field ³	Total
Foreig	gn				1		1			ı	1	ı	1	_		
1		[Home] [Field]												\$88888	\$\$\$\$	
2															*****	
														1000000		
3			 													
n																

	T	 	 T	Т	 	 ТТ	 				
									- XXXXXX		
									- 888888	9	
									<u>_200000</u>		
							Subtotal				
Local											
		[Home]								XXXXXX	
1		[Field]									
2											
2											
n											
11											
								Subtotal			
							Total		XXXXX	1888888	

- For Professional Staff the input should be indicated individually; for Support Staff it should be indicated by category (e.g.: draftsmen, clerical staff, etc.). Months are counted from the start of the assignment. For each staff indicate separately staff input for home and fieldwork. Fieldwork means work carried out at a place other than the Consultant's home office.

	Year:												
N°	1	Months ²											
N°	Activity ¹	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
1													
2													
3													
4													
5													
n													

- 1 Indicate all main activities of the assignment, including delivery of reports (e.g.: inception, interim, and final reports), and other benchmarks such as Client approvals. For phased assignments indicate activities, delivery of reports, and benchmarks separately for each phase.
- 2 Duration of activities shall be indicated in the form of a bar chart.

SECTION 4: FINANCIAL PROPOSAL - STANDARD FORMS

SECTION 4: FINANCIAL PROPOSAL - STANDARD FORMS

[Comments in brackets [] provide guidance to the shortlisted Consultants for the preparation of their Financial Proposals; they should not appear on the Financial Proposals to be submitted.]

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided under para. 3.6 of Section 2. Such Forms are to be used whichever is the selection method indicated in para. 4 of the Letter of Invitation.

[The Appendix "Financial Negotiations - Breakdown of Remuneration Rates" is to be only used for financial negotiations when Quality-Based Selection, Selection Based on Qualifications, or Single-Source Selection method is adopted, according to the indications provided under para. 6.3 of Section 2.]

FIN-1 Financial Proposal Submission Form

FIN-2 Summary of Costs

FIN-3 Breakdown of Costs by Activity

FIN-4 Breakdown of Remuneration

FIN-5 Reimbursable expenses

Appendix: Financial Negotiations - Breakdown of Remuneration Rates

FORM FIN-1 FINANCIAL PROPOSAL SUBMISSION FORM

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1 /	ocation,	I Into
\boldsymbol{L}	muion,	Duic

To: [Name and address of Client]

Dear Sir,

We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposal dated [Insert Date] and our Technical Proposal. Our attached Financial Proposal is for the sum of [Insert amount(s) in words and figures¹]. This amount is inclusive of the taxes, which shall be identified during negotiations and shall be added to the above amount.

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Paragraph Reference 1.12 of the Data Sheet.

No commissions or gratuities have been or are to be paid by us to agents relating to this Proposal and Contract execution.

We understand you are not bound to accept any Proposal you receive.

We remain.

Yours sincerely,	
Authorized Signature [In full and initials]:	
Name and Title of Signatory:	
Name of Firm:	
Address:	

FORM FIN-2 SUMMARY OF COSTS

	Costs
Item	Pak Rupees
Total Costs of Financial Proposal ²	

1 Indicate the total costs, net of local taxes, to be paid by the Client in local currency. Such total costs must coincide with the sum of the relevant Subtotals indicated in all Forms FIN-3 provided with the Proposal.

FORM FIN-3 BREAKDOWN OF COSTS BY ACTIVITY¹

Group of Activities (Phase): ²	Description: ³				
	Costs				
Cost component	Pak Rupees				
Remuneration ⁵					
Reimbursable Expenses ⁵					
Subtotals					

- 1 Form FIN-3 shall be filled at least for the whole assignment. In case some of the activities require different modes of billing and payment (e.g.: the assignment is phased, and each phase has a different payment schedule), the Consultant shall fill a separate Form FIN-3 for each group of activities. The sum of the relevant Subtotals of all Forms FIN-3 provided must coincide with the Total Costs of Financial Proposal indicated in Form FIN-2.
- 2 Names of activities (phase) should be the same as, or correspond to the ones indicated in the second column of Form TECH-8.
- 3 Short description of the activities whose cost breakdown is provided in this Form.
- 4 Indicate between brackets the name of the local currency.
- 5 Remuneration and Reimbursable Expenses must respectively coincide with relevant Total Costs indicated in Forms FIN-4, and FIN-5.

FORM FIN-4 Breakdown of Remuneration 1

Name ²	Position ³	Staff-month Rate ⁴
Local Staff		
		[Home]
		[Field]
Foreign Staff		
1 or origin source		[Home]
		[Field]

1 Form FIN-4 shall be filled in for the same Professional and Support Staff listed in Form TECH-7.

- 2 Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).
- 3 Positions of the Professional Staff shall coincide with the ones indicated in Form TECH-5.
- 4 Indicate separately staff-month rate and currency for home and field work

FORM FIN-5 BREAKDOWN OF REIMBURSABLE EXPENSES

N°	Description ¹	Unit	Unit Cost ²
	Per diem allowances	Day	
	International flights ³	Trip	
	Miscellaneous travel expenses	Trip	
	Communication costs between [Insert place] and [Insert place]		
	Drafting, reproduction of reports		
	Equipment, instruments, materials, supplies, etc.		
	Shipment of personal effects	Trip	
	Use of computers, software		
	Laboratory tests.		
	Sub-agreements		
	Local transportation costs		
	Office rent, clerical assistance		
	Training of the Client's personnel ⁴		

- 1 Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.
- 2 Indicate unit cost and currency.
- 3 Indicate route of each flight, and if the trip is one- or two-ways.
- 4 Only if the training is a major component of the assignment, defined as such in the TOR.

Sample Form

Consulting Firm: Assignment:	Date:					
Consultant's Representations Rega	rding Costs and Charges					
We hereby confirm that:						
(a) the basic salaries indicated in the attached table a and reflect the current salaries of the staff members than within the normal annual salary increase policy a	listed which have not been raised other					
(b)attached are true copies of the latest salary slips of	the staff members listed;					
(c) the away from headquarters allowances indicated below are those that the Consultants hav agreed to pay for this assignment to the staff members listed;						
(d)the factors listed in the attached table for social firm's average cost experiences for the latest three ye statements; and						
(e) said factors for overhead and social charges do no profit-sharing.	ot include any bonuses or other means of					
[Name of Consulting Firm]	_					
Signature of Authorized Representative	Date					
Name:	_					
Title:	_					

Consultant's Representations Regarding Costs and Charges

(Expressed in [insert name of currency])

Personnel		1	2	3	4	5	6	7	8
Name	Position	Basic Salary per Working Month/Day/ Year	Social Charges	Overhea d ¹	Subtota 1	Fee ²	Away from Headquarte rs Allowance	Proposed Fixed Rate per Working Month/Day/Ho ur	Proposed Fixed Rate per Working Month/Day/Hour ¹
Home	Home Office								
Fie	Field								

- Expressed as percentage of 1
 Expressed as percentage of 4

SECTION 5: TERMS OF REFERENCE

SECTION 5: TERMS OF REFERENCE

Terms of Reference for the Project: "Provision of Consultancy Services to Quaid-e-Azam Solar Power (Pvt) Ltd. for Quality Assurance and Supervision of EPC Contractor for 100 MWp Solar Photovoltaic (PV) Project at Bahawalpur, Punjab, Pakistan".

Client/Employer: Quaid-e-Azam Solar Power (Pvt.) Ltd.

Location: Lal Sohanra, Bahawalpur, Pakistan

1. Project Overview

Quaid-e-Azam Solar Power (Pvt.) Ltd. intends to establish a solar power plant for fulfilling the energy needs of Pakistan in general and the province of Punjab in particular. This project will be first of its nature in Pakistan. For this purpose, Quaid-e-Azam Solar Power (Pvt.) Ltd. (hereinafter referred to as the "Client"), desires to hire the services of a Consulting Firm for selection, quality assurance and supervision of an EPC (Engineering, Procurement and Construction) and O & M Contractor (the "Contractor"), which will be tasked with deploying 100 MW_p ground mounted, grid-connected PV system, for a power-plant having lifetime of 25 years, at the site of Lal Sohanra near Bahawalpur, Punjab, Pakistan (the "Project"). The Client is interested in completing the Project on fast track basis and to commission the Project on priority basis. Therefore, it is expected from the Consultancy Firms to take into their consideration the importance of the Project and to observe the timelines strictly in accordance with the Contract.

2. Objectives of the Consultancy Services

The overarching objectives of the consultancy services, *inter alia*, include:

- Performing end-to-end "Employer's Engineer" role in the execution of the 100 MW_p, ground-mounted, grid-connected, Solar PV Project at Lal Sohanra Bahawalpur, Punjab, Pakistan;
- Supervision of the implementation of the Project;
- Assisting the Client in supervising the Project's implementation as the Employer's Engineer;
- Ensuring achievement of Quality Benchmarks during implementation of the Project by the EPC Contractor;
- Ensuring seamless commissioning of the Project;
- Data collection/analysis and reporting for project management and implementation supervision;

- Ensuring qualification of the PV modules to the international standards and ensuring safety qualification of the PV modules;
- Verifying testing of the PV modules at authorized test centers;
- Ensuring identification and traceability of the PV modules.

The Consulting Firm must be prepared to commence provision of the services from first week of December (hereinafter referred to as the "Commencement of Services Date").

3. Scope of Work

The Scope of work of the Consulting Firm shall, inter alia, include:

- Assist in commercial negotiation of the final terms and conditions of the EPC Contract
 with the Contractor for the design, supply, installation, testing, commissioning, and
 O&M of the Project for the 25 years project lifetime;
- Assessing the warranty and guarantee positions within the contract.
- Assist in definition of Quality Assurance (QA) milestones (including contingencies for the payment schedule), leading performance indicators, testing methodology and modality, and a risk management strategy in agreement with the Contractor;
- Establishment of progress reporting, issues and change management protocols with the Contractor:
- Looking for interface points and areas where there could be risks;
- Examining the procurement and logistics timeline and plan;
- Verify testing procedures of the module production facility and review test data provided by manufacturer
- Examining construction timelines and ensuring that the critical path is clearly identified and mitigated in the contract;
- Reviewing detailed design and work plan of the Contractor;
- Verification of quantities, quality, documentation etc., as per the provisions of the EPC Contract;
- Verify that each order has been met according to specifications and quantity proposed in the Contract;
- Generate alerts for any potential delays in execution of the Project;

- Check that the skills and qualifications of human resource deployed by the Contractor at work match the skills and qualifications detailed in the bid;
- Check the implementation of the agreed upon Quality, Health, Safety and Environment (QHSE) plan;
- Inspections of the arriving system equipment, including verifications that components have arrived according to the specification/standard and quantity detailed in the bid;
- Statistical sampling tests of the system components arriving at site, especially the PV modules and inverters;
- Review of all documentation related to system installation, including flash test of modules, engineering drawings of the module mounting structures, workflow procedures (including any standard operating procedures of deployment and O&M);
- Verification that the correct data sheets, training and installation manuals of each system component have been made available;
- Quality Assurance of the stability tests of the module mounting structures;
- Yellow-lining the actual electrical systems integration to verify that it matches the single-line electrical diagram submitted in the bid;
- Verification of replacement components, warranty reserves etc. as would be provisioned in the EPC contract;
- Verification of the service contracts, insurance policies, warranties, performance guarantees for each component, sub-system, and the entire system (as applicable);
- Monitoring of the agreed upon leading performance indicators, and raising timely alerts about the possibility of missing or falling short of the Quality Assurance milestones;
- Independent measurement and certification of the leading performance indicators, including module efficiency in actual operating conditions, inverter weighted efficiency, switchgear and transformer performance, and the actual plane-of-array irradiation;
- Quality Assurance testing at the unit, sub-system, and system levels in accordance with the agreed upon milestones, including civil, mechanical, and electrical works;
- Spot checks of the module, inverter, and combiner box performance, including infrared checks of the modules with special attention to whether there are any early signs of Potential Induced Degradation;
- Verification of the SCADA functionality and its data outputs;
- Assisting the Client in the interpretation of the SCADA data outputs;
- Analyzing the SCADA information for any faults or quality deficiencies at the system, sub-system, or component level;

- The Owner's Engineer shall ensure compatibility of the installed equipment with the local grid system for connectivity, also ensure compatibility of the SCADA provided by the Contractor with the SCADA operated by the National Transmission and Despatch Company;
- Verification of calibration of key sensors and measuring equipment, including the pyranometers, module temperature sensors, and the grid connection meter;
- Review of O & M planning and implementation by the Contractor: scheduled and unscheduled tasks;
- Control of the O&M execution and reporting in four quarters following the *Commercial Operations Date* (COD)
- Review of the training plan and its implementation provided by the Contractor;
- Verification of the System Performance Ratio at commissioning;
- Verification of the System Performance Ratio at quarterly intervals for the first four quarters since commissioning;
- Participating in quarterly performance review meetings with Client and the Contractor in the first year since commissioning;
- Arranging emergency meetings with the Contractor and Client in case of any substantial system performance warnings and identified risks;
- Assist Client in overseeing troubleshooting by the Contractor in case of any problems in System performance.

4. Deliverables

- Review report on draft EPC and O&M Contract to be signed between the Contractor and the Client
- Reports on Quality Assurance, Risk Management and Change Management benchmarks
- Agreed upon progress reporting, issues and change management protocols with the Contractor
- Risk management table and mitigation strategy agreed with the Contractor (responsibility of the Contractor but the consultant will ensure it is properly delivered)
- Verification reports of the arrival of equipment
- Performance reports at the agreed upon milestones
- Spot check reports for system components on a fortnightly basis for the first six months and on a monthly basis after that
- Verification reports regarding calibration and certification of measuring equipment
- Troubleshooting reports
- Monthly progress reports (including interpretation of the SCADA information)

- Review of the implementation of the O & M and training plan
- Review of the System Performance Ratio measurement reports at the time of commissioning and at quarterly intervals for the first four quarters since commissioning
- Comprehensive system performance report at the end of 12 months since commissioning, including the identification of any system performance trends and emerging risks
- All relevant reports as defined in the scope of work
- Relevant report of any other activity assigned by the client

5. Reporting Arrangement

The selected Consultant shall report to the Chief Executive Officer of the Client or any other officer designated by the Client.

6. Core Team of Experts

The Team of the Consultant shall consist of the following key experts who have qualifications as stipulated below:

 All engineers hired locally must be registered with the Pakistan Engineering Council (PEC)

• Lead Project Manager/ Team Lead

- Experienced in large-scale infrastructure development relating to power generation projects.
- Background in project planning, designing and implementation of renewable energy/ solar power projects.
- Experienced in appraisal, monitoring and evaluation of EPC contracts.
- o More than 10 years of experience in relevant field
- o Preferably Master's degree

• Senior Project Manager

- Multi- disciplinary expertise in infrastructure planning for renewable/solar PV projects.
- Familiar with application of quality assurance/ control protocols and regimes.
- More than 8 years experience of supervising execution of renewable energy/solar projects.
- Experienced in development / preparation of BOQ documents for execution of solar projects and evaluation of BOQ estimates
- O At least a Bachelor/Undergraduate degree in relevant field

• Senior Solar Resource Specialist/Analyst

o Conversant with R&D, value engineering, and preparation of turnkey/EPC project documents for renewable energy projects.

- More than 8 years of international experience in photovoltaic system technology and power systems.
- Have expertise in developing and implementing M&E templates and protocols for EPC based energy projects
- O At least a Bachelor/Undergraduate degree in relevant field

• Principal Electrical Engineer

- Experienced in preparation of Feasibility studies and design documents for various forms of Renewable Energy (RE) development.
- Experience in parameters of photovoltaic systems and components and their grid integration.
- Having expertise in optimizing execution and operational costs and implementation phasing of the project.
- o At least a Bachelor/Undergraduate degree in relevant field

• Photovoltaic (PV) Technologist

- o Advanced degree in solar systems related studies.
- Expertise in selection and valuation of optimal solar systems for large solar projects
- At least 5 years of international experience in successful development of solar energy projects.

• Line Management

 Indicative positions: Deputy Managers/Engineers – Quality Control, Project Management Specialist, Mechanical Engineer, Structural Engineer, Industrial/Management Engineer.

7. Duration of the Consultancy Services

• Up to twenty (20) months

SECTION6: STANDARD FORM OF AGREEMENT- LUMP-SUM PAYMENTS (LARGE)

CONTRACT FOR ENGINEERING CONSULTANCY SERVICES

Between				
QUAID-E-AZAM SOLAR POWER (PVT.) LTD.				
And				
(NAME OF THE CONSULTANTS)				
For				
"PROVISION OF CONSULTANCY SERVICES TO QUAID-E-AZAM SOLAR POWER (PVT) LIMITED FOR QUALITY ASSURANCE AND SUPERVISION OF EPC CONTRACTOR FOR 100 MWp SOLAR PHOTOVOLTAIC (PV) PROJECT AT BAHAWALPUR, PUNJAB, PAKISTAN"				
Dated:November, 2013				

TABLE OF CONTENTS

1.	FORM OF CONTRACT			
II.	GENERAL CONDITIONS OF CONTRACT			
1.	GENERAL PROVISIONS			
1.1 1.2 1.3 1.4 1.5 1.6 1.7	Definitions Law Governing the Contract Language Notices Location Authorized Representatives Taxes and Duties Leader of Joint Venture			
2.	COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT			
2.1 2.2 2.3 2.4 2.5 2.6 2.7 2.7.1 2.7.2 2.7.3 2.7.4 2.8 2.9 2.9.1 2.9.2 2.9.3 2.9.4 2.9.5				
3.	OBLIGATIONS OF THE CONSULTANTS			
3.1 3.2 3.3 3.4 3.5 3.6 3.7 3.8 3.9 3.10	General Consultants Not to Benefit from Commissions, Discounts, etc. Confidentiality Liability of the Consultants Other Insurance to be Taken out by the Consultants Consultants' Actions Requiring Client's Prior Approval Reporting Obligations Documents Prepared by the Consultants to be the Property of the Client Equipment and Materials Furnished by the Client Accounting, Inspection and Auditing			

4. CONSULTANTS' PERSONNEL AND SUBCONSULTANTS

- 4.1 Description of Personnel
- 4.2 Removal and/or Replacement of Personnel

5. OBLIGATIONS OF THE CLIENT

- 5.1 Assistance, Coordination and Approvals
- 5.1.1 Assistance
- 5.1.2 Co-ordination
- 5.1.3 Approvals
- 5.2 Access to Land
- 5.3 Change in the Applicable Law
- 5.4 Services and Facilities
- 5.5 Payments

6. PAYMENTS TO THE CONSULTANTS

- 6.1 Lump Sum Remuneration
- 6.2 Contract Price
- 6.3 Terms and Conditions of Payment
- 6.4 Period of Payment
- 6.5 Delayed Payments
- 6.6 Additional Services
- 6.7 Consultants' Entitlement to Suspend Services

7. SETTLEMENT OF DISPUTES

- 7.1 Amicable Settlement
- 7.2 Dispute Settlement

8. INTEGRITY PACT

III. SPECIAL CONDITIONS OF CONTRACT [Details to be finalized by the parties]

IV. APPENDICES

Appendix A-Description of the Services

Appendix B-Reporting Requirements

Appendix C-Key Personnel and Sub-consultants

Appendix D-Breakdown of Contract Price in Foreign Currency Appendix E-Breakdown of Contract Price in Local Currency

Appendix F-Services and Facilities to be Provided by the Client

Appendix G-Integrity Pact

V. ALTRNATE TITLE PAGE IN CASE OF JV ALTERNATE FORM OF CONTRACT IN CASE OF JV

FORM OF CONTRACT

[to be printed on stamp paper]

- [Notes: 1. Use this Form of Contract when the Consultants perform Services as Sole Consultants.
 - 2. In case the Consultants perform Services as a Member of the joint venture, use the Form included at the end.
 - 3. All notes should be deleted in the final text.]

This CONTRACT (hereinafter called the "Contract") is made on the day of
month) of (year), between, on the one hand
(hereinafter called the "Client" which expression shall include the successors, legal representatives and permitted assigns) and, on the other hand,
(hereinafter called the
"Consultants" which expression shall include the successors, legal representatives and
permitted assigns).

WHEREAS

- (a) the Client has requested the Consultants to provide certain consulting services as defined in the General Conditions of Contract attached to this Contract (hereinafter called the "Services"); and
- (b) the Consultants, having represented to the Client that they have the required professional skills, and personnel and technical resources, have agreed to provide the Services on the terms and conditions set forth in this Contract;

NOW THEREFORE the Parties hereby agree as follows:

- 1. The following documents attached hereto shall be deemed to form an integral part of this Contract:
 - (a) the General Conditions of Contract;
 - (b) the Special Conditions of Contract;
 - (c) the following Appendices:

[Note: If any of these Appendices are not used, the words "Not Used" should be inserted below/next to the title of the Appendix and on the sheet attached hereto carrying the title of that Appendix.]

Appendix A: Description of the Services

Appendix B: Reporting Requirements

Appendix C: Key Personnel and Sub-consultants

Appendix D: Breakdown of Contract Price in Foreign Currency Appendix E: Breakdown of Contract Price in Local Currency Appendix F: Services & Facilities to be Provided by the Client Appendix G: Integrity Pact (for Services above Rs. 10 million)

- 2. The mutual rights and obligations of the Client and the Consultants shall be as set forth in the Contract, in particular:
 - (a) the Consultants shall carry out the Services in accordance with the provisions of the Contract; and
 - (b) the Client shall make payments to the Consultants in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names in two identical counterparts, each of which shall be deemed as the original, as of the day, month and year first above written.

	
For and on behalf of (CLIENT)	For and on behalf of (Consultants)
Signature	Signature
Name	Name
Title	Title
(Seal)	(Seal)
Witness	Witness
Signatures	Signatures
Name	Name
Title	Title

II. GENERAL CONDITIONS OF CONTRACT

1. GENERAL PROVISIONS

1.1 Definitions

Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) "Applicable Law" means the laws and any other instruments having the force of law in the Islamic Republic of Pakistan, as those may be issued and in force from time to time:
- (b) "Contract" means the Contract signed by the Parties, to which these General Conditions of Contract (GC) are attached, together with all the documents listed in Clause 1 of such signed Contract;
- (c) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause 6;
- (d) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Sub-Clause 2.1;
- (e) "GC" means these General Conditions of Contract;
- (f) "Government" means the Government of the Islamic Republic of Pakistan and/or Provincial Government(s);
- (g) "Foreign Currency" means currency other than the currency of Islamic Republic of Pakistan.;
- (h) "Local Currency" means the currency of the Islamic Republic of Pakistan;
- (i) "Member" in case the Consultants consist of a joint venture of more than one entity, means any of the entities, and "Members" means all of these entities;
- (j) "Party" means the Client or the Consultants, as the case may be, and "Parties" means both of them;
- (k) "Personnel" means persons hired by the Consultants or by any Subconsultant as employees and assigned to the performance of the Services or any part thereof;
- (l) "SC" means the Special Conditions of Contract by which the GC are amended or supplemented;

- (m) "Services" means the work to be performed by the Consultants pursuant to this Contract, as described in Appendix A;
- (n) "Sub-consultant" means any entity to which the Consultants subcontract any part of the Services in accordance with the provisions of Sub-Clause 3.6:
- (o) "Third Party" means any person or entity other than the Client, the Consultants or a Sub-consultant; and
- (p) "Project" means the work specified in SC for which engineering consultancy services are desired.

1.2 Law Governing the Contract

This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.

1.3 Language

This Contract has been executed in the English language which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract. All the reports and communications shall be in the English language.

1.4 Notices

Any notice, request, or consent made pursuant to this Contract shall be in writing and shall be deemed to have been made when delivered in person to an Authorized Representative of the Party to whom the communication is addressed, or when sent by registered mail, telex, or facsimile to such Party at the address of the Authorized Representatives specified under Sub-Clause SC 1.6. A Party may change its address for notice hereunder by giving the other Party notice of such change.

1.5 Location

The Services shall be performed at such locations as are specified in Appendix A and, where the location of a particular task is not so specified, at such locations as mutually agreed by the Parties.

1.6 Authorized Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed, under this Contract by the Client or the Consultants shall be taken or executed by the Authorized Representatives specified in the SC.

1.7 Taxes and Duties

Unless specified in the SC, the Consultants, Sub-consultants, and their Personnel shall pay such taxes, duties, fees, and other impositions as may be levied under the Applicable Law, the amount of which is deemed to have been included in the Contract Price.

1.8 Leader of Joint Venture

In case the Consultants consist of a joint venture of more than one entity, the Consultants shall be jointly and severally bound to the Client for fulfillment of the terms of the Contract and designate the Member named in the SC to act as leader of the Joint Venture, for the purpose of receiving instructions from the Client.

2. COMMENCEMENT, COMPLETION, MODIFICATION, AND TERMINATION OF CONTRACT

2.1 Effectiveness of Contract

This Contract shall come into force and effect on the date (the "Effective Date") of the Client's notice to the Consultants instructing the Consultants to begin carrying out the Services. This notice shall confirm that the effectiveness conditions, if any, listed in the SC have been met.

2.2 Termination of Contract for Failure to Become Effective

If this Contract has not become effective within such time period after the date of the Contract signed by the Parties as shall be specified in the SC, either Party may, by not less than twenty eight (28) days written notice to the other Party, declare this Contract to be null and void, and in the event of such a declaration by either Party, neither Party shall have any claim against the other Party except for the work (if any) already done or costs already incurred by a Party at the request of the other Party.

2.3 Commencement of Services

The Consultants shall begin carrying out the Services at the end of such time period after the Effective Date as shall be specified in the SC.

2.4 Expiration of Contract

Unless terminated earlier pursuant to Sub-Clause 2.9, this Contract shall expire when, pursuant to the provisions hereof, the Services have been completed and the payments of remunerations including the direct costs if any, have been made. The Services shall be completed within a period as is

specified in the SC, or such extended time as may be allowed under Sub-Clause 2.6.

The term "Completion of Services" is as specified in the SC.

2.5 Modification

Modification of the terms and conditions of this Contract, including any modification of the scope of the Services or of the Contract Price, may only be made in writing, which shall be signed by both the Parties.

2.6 Extension of Time for Completion

If the scope or duration of the Services is increased:

- (a) the Consultants shall inform the Client of the circumstances and probable effects;
- (b) the increase shall be regarded as Additional Services; and
- (c) the Client shall extend the time for Completion of the Services accordingly.

2.7 Force Majeure

2.7.1 Definition

- (a) For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party and which makes a Party's performance of its obligations under the Contract impossible or so impractical as to be considered impossible under the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial actions (except where such strikes, lockouts or other industrial actions are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.
- (b) Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Subconsultants or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both (A) take into account at the time of the conclusion of this Contract and (B) avoid or overcome in the carrying out of its obligations hereunder.
- (c) Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

2.7.2 No Breach of Contract

The failure of a Party to fulfill any of its obligations under the Contract shall not be considered to be a breach of, or default under this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event; (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract; and (b) has informed the other Party in writing not later than fifteen (15) days following the occurrence of such an event.

2.7.3 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

2.7.4 Payments

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultants shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purpose of the Services and in reactivating the Services after the end of such period.

2.8 Suspension of Payments by the Client

The Client may, by written notice of suspension to the Consultants, suspend all payments to the Consultants hereunder if the Consultants fail to perform any of their obligations under this Contract, including the carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall request the Consultants to remedy such failure within a period not exceeding thirty (30) days after receipt by the Consultants of such notice of suspension.

2.9 Termination

2.9.1 By the Client

The Client may terminate this Contract, by not less than thirty (30) days written notice of termination to the Consultants, to be given after the occurrence of any of the events specified in paragraphs (a) through (e) of this Sub-Clause 2.9.1 and sixty (60) days' in the case of the event referred to in paragraph (f):

(a) if the Consultants do not remedy a failure in the performance of their obligations under the Contract, within thirty (30) days after being

notified or within any further period as the Client may have subsequently approved in writing;

- (b) if the Consultants become (or, if the Consultants consist of more than one entity, if any of their Members becomes) insolvent or bankrupt or enter into any agreements with their creditors for relief of debt or take advantage of any law for the benefit of debtors or go into liquidation or receivership whether compulsory or voluntary;
- (c) if the Consultants fail to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 7 hereof;
- (d) if the Consultants submit to the Client a statement which has a material effect on the rights, obligations or interests of the Client and which the Consultants know to be false;
- (e) if, as the result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (f) if the Client, in its sole discretion, decides to terminate this Contract.

2.9.2 By the Consultants

The Consultants may terminate this Contract, by not less than thirty (30) days written notice to the Client, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (d) of this Sub-Clause 2.9.2:

- (a) if the Client fails to pay any monies due to the Consultants pursuant to this Contract and not subject to dispute pursuant to Clause 7 within forty-five (45) days after receiving written notice from the Consultants that such payment is overdue;
- (b) if the Client is in material breach of its obligations pursuant to this Contract and has not remedied the same within forty-five (45) days (or such longer period as the Consultants may have subsequently approved in writing) following the receipt by the Client of the Consultants' notice specifying such breach;
- (c) if, as a result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (d) if the Client fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 7 hereof.

2.9.3 Cessation of Services

Upon receipt of notice of termination under Sub-Clause 2.9.1, or giving of notice of termination under Sub-Clause 2.9.2, the Consultants shall take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the Consultants, and equipment and materials furnished by the Client, the Consultants shall proceed as provided, respectively, by Sub-Clauses 3.8 or 3.9.

2.9.4 Payment upon Termination

Upon termination of this Contract pursuant to Sub-Clauses 2.9.1 or 2.9.2, the Client shall make the following payments to the Consultants:

- (a) remuneration and reimbursable direct costs expenditure pursuant to Clause 6 for Services satisfactorily performed prior to the effective date of termination. Effective date of termination for purposes of this Sub-Clause means the date when the prescribed notice period would expire;
- (b) except in the case of termination pursuant to paragraphs (a) through (d) of Sub-Clause 2.9.1, reimbursement of any reasonable cost incidental to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel, according to Consultants Traveling Allowance Rules.

In order to compute the remuneration for the part of the Services satisfactorily performed prior to the effective date of termination, the respective remunerations shall be proportioned.

2.9.5 Disputes about Events of Termination

If either Party disputes whether an event specified in paragraphs (a) through (e) of Sub-Clause 2.9.1 or in paragraph (a) through (d) of Sub-Clause 2.9.2 hereof has occurred, such Party may, within forty-five (45) days after receipt of notice of termination from the other Party, refer the matter to arbitration pursuant to Clause 7 hereof, and this Contract shall not be terminated on account of such event except in accordance with the terms of any resulting arbitral award.

3. OBLIGATIONS OF THE CONSULTANTS

3.1 General

The Consultants shall perform the Services and carry out their obligations with all due diligence, efficiency, and economy, in accordance with generally accepted professional techniques and practices, and shall observe sound management practices, and employ appropriate advanced technology and safe methods. The Consultants shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the Client, and shall at

all times support and safeguard the Client's legitimate interests in any dealings with Sub-consultants or third parties.

3.2 Consultants Not to Benefit from Commissions, Discounts, etc.

The remuneration of the Consultants pursuant to Clause 6 shall constitute the Consultants' sole remuneration in connection with this Contract or the Services, and the Consultants shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultants shall use their best efforts to ensure that the Personnel, any Sub-consultants, and agents of either of them similarly shall not receive any such additional remuneration.

3.3 Confidentiality

The Consultants, their Sub-consultants, and the Personnel of either of them shall not, either during the term or after the expiration of this Contract, disclose any proprietary or confidential information relating to the Project, the Services, this Contract, or the Client's business or operations without the prior written consent of the Client.

3.4 Liability of the Consultants

The Consultants are liable for the consequence of errors and omissions on theirpart or on the part of their employees in so far as the design of the Project is concerned to the extent and with the limitations as mentioned hereinbelow.

If the Client suffers any losses or damages as a result of proven faults, errors or omissions in the design of a project, the Consultants shall make good such losses or damages, subject to the conditions that the maximum liability as aforesaid shall not exceed twice the total remuneration of the Consultants for design phase in accordance with the terms of the Contract.

The liability of the Consultants expires after one (1) year from the stipulated date of completion of construction or after three (3) years from the date of final completion of the design whichever is earlier.

The Consultants may, to protect themselves, insure themselves against their liabilities but this is not obligatory. The extent of the insurance shall be up to the limit specified in second para above. The Consultants shall procure the necessary cover before commencing the Services and the cost of procuring such cover shall be borne by the Consultants up to a limit of one percent of the total remuneration of the Consultants for the design phase for every year of keeping such cover effective.

The Consultants shall, at the request of the Client, indemnify the Client against any or all risks arising out of the furnishing of professional services by the

Consultants to the Client, not covered by the provisions contained in the first para above and exceeding the limits set forth in second para above provided the actual cost of procuring such indemnity as well as costs exceeding the limits set forth in fourth para above shall be borne by the Client.

3.5 Other Insurance to be Taken out by the Consultants

The Consultants (a) shall take out and maintain, and shall cause any Sub consultants to take out and maintain, at their (or the Sub-consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverage, as are specified in the SC; and (b) at the Client's request, shall provide evidence to the Client showing that such insurance has been taken out and maintained and that the current premiums have been paid.

3.6 Consultants' Actions Requiring Client's Prior Approval

The Consultants shall obtain the Client's prior approval in writing before taking any of the following actions:

- (a) Appointing such Personnel as are listed in Appendix-C merely by title but not by name;
- (b) Entering into a subcontract for the performance of any part of the Services, it being understood (i) that the selection of Sub-consultants and the terms and conditions of the subcontract shall have been approved in writing by the Client prior to the execution of the subcontract, and (ii) that the Consultants shall remain fully liable for the performance of the Services by the Sub-consultants and its Personnel pursuant to this Contract;
- (c) any other action that may be specified in the SC.

3.7 Reporting Obligations

The Consultants shall submit to the Client the reports and documents specified in Appendix B in the form, in the numbers, and within the periods set forth in the said Appendix.

3.8 Documents Prepared by the Consultants to be the Property of the Client

All plans, drawings, specifications, reports, and other documents and software prepared by the Consultants in accordance with Sub-Clause 3.7 shall become and remain the property of the Client, and the Consultants shall, not later than upon termination or expiration of this Contract, deliver (if not already delivered) all such documents and software to the Client, together with a detailed inventory thereof. The Consultants may retain a copy of such documents and software.

Restriction(s) about the future use of these documents is specified in the SC.

3.9 Equipment and Materials Furnished by the Client

Equipment and materials made available to the Consultants by the Client, or purchased by the Consultants with funds provided exclusively for this purpose by the Client, shall be the property of the Client and shall be marked accordingly. Upon termination or expiration of this Contract, the Consultants shall make available to the Client an inventory of such equipment and materials and shall dispose of such equipment and materials in accordance with the Client's instructions or afford salvage value of the same. While in possession of such equipment and materials, the Consultants, unless otherwise instructed by the Client in writing, shall insure them at the expense of the Client in an amount equal to their full replacement value.

3.10 Accounting, Inspection and Auditing

The Consultants (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time charges, and cost, and the basis thereof, and (ii) shall permit the Client or its designated representatives periodically, and up to one year from the expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the Client.

4. CONSULTANTS' PERSONNEL AND SUBCONSULTANTS

4.1 Description of Personnel

The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultants' Key Personnel are described in Appendix C. The Key Personnel and Subconsultants listed by title and/or by name, as the case may be, in Appendix C are deemed to be approved by the Client.

4.2 Removal and/or Replacement of Personnel

- (a) Except as the Client may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultants, it becomes necessary to replace any of the Key Personnel, the Consultants shall provide as a replacement a person of equivalent or better qualifications;
- (b) If the Client,(i) finds that any of the Personnel have committed serious misconduct or have been charged with having committed a criminal action; or (ii) has reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultants shall, at the Client's written request specifying the grounds therefor, provide as a

replacement a person with qualifications and experience acceptable to the Client.

(c) Except as the Client may otherwise agree, the Consultants shall; (i) bear all the additional travel and other costs arising out of or incidental to any removal and/or replacement; and (ii) bear any additional remuneration, to be paid for any of the Personnel provided as a replacement to that of the Personnel being replaced.

5. OBLIGATIONS OF THE CLIENT

5.1 Assistance, Coordination and Approvals

5.1.1 Assistance

The Client shall use its best efforts to ensure that the Client shall:

- (a) Provide at no cost to the Consultants, Sub-consultants and Personnel such documents prepared by the Client or other consulting engineers appointed by the Client as shall be necessary to enable the Consultants, Sub-consultants or Personnel to perform the Services. The documents and the time within which such documents shall be made available, are as specified in the SC;
- (b) Assist to obtain the existing data pertaining or relevant to the carrying out of the Services, with various Government and other organizations. Such items unless paid for by the Consultants without reimbursement by the Client, shall be returned by the Consultants upon completion of the Services under this Contact;
- (c) Issue to officials, agents and representatives of the concerned organizations, all such instructions as may be necessary or appropriate for prompt and effective implementation of the Services;
- (d) Assist to obtain permits which may be required for right-of-way, entry upon the lands and properties for the purposes of this Contract;
- (e) Provide to the Consultants, Sub-consultants, and Personnel any such other assistance and exemptions as may be specified in the SC.

5.1.2 Co-ordination

The Client shall:

(a) Coordinate and get or expedite any necessary approval and clearances relating to the work from any Government or Semi-Government Agency, Department or Authority, and other concerned organization named in the SC.

(b) Coordinate with any other consultants employed by him.

5.1.3 Approvals

The Client shall accord approval of the documents within such time as specified in the SC, whenever the Consultant(s) apply for these.

5.2 Access to Land

The Client warrants that the Consultants shall have, free of charge, unimpeded access to all land of which access is required for the performance of the Services.

5.3 Change in the Applicable Law

If, after the date of this Contract, there is any change in the Applicable Law which increases or decreases the cost of the Services rendered by the Consultants, then the remunerations and direct costs otherwise payable to the Consultants under this Contract shall be increased or decreased accordingly, and corresponding adjustment shall be made to the amounts referred to in Sub-Clause 6.2 (a) or (b), as the case may be.

5.4 Services and Facilities

The Client shall make available to the Consultants, Sub-consultants and the Personnel, for the purpose of the Services and free of any charge, the services, facilities and property described in Appendix F at the times and in the manner specified in said Appendix F, provided that if such services, facilities and property shall not be made available to the Consultants as and when so specified, the Parties shall agree on; (i) any time extension that it may be appropriate to grant to the Consultants for the performance of the Services; (ii) the manner in which the Consultants shall procure any such services, facilities and property from other sources; and (iii) the additional payments, if any, to be made to the Consultants as a result thereof pursuant to Clause 6 hereinafter.

5.5 Payments

In consideration of the Services performed by the Consultants under this Contract, the Client shall make to the Consultants such payments and in such manner as is provided by Clause 6 of this Contract.

6. PAYMENTS TO THE CONSULTANTS

6.1 Lump Sum Remuneration

The Consultants' total remuneration shall not exceed the Contract Price and shall be a fixed lump sum including all staff costs, incurred by the Consultants in carrying out the Services described in Appendix A. Other reimbursable direct costs expenditure, if any, are specified in the SC. Except as provided in Sub-Clause 5.3, the Contract Price may only be increased above the amounts stated in Sub-Clause 6.2 if the Parties have agreed to additional payments in accordance with Sub-Clauses 2.5, 2.6, 5.4 or 6.6.

6.2 Contract Price

- (a) Foreign currency payment shall be made in the currency or currencies specified as foreign currency or currencies in the SC, and local currency payment shall be made in Pakistani Rupees.
- (b) The SC shall specify the break up of remuneration to be paid, respectively, in foreign and in local currencies.

6.3 Terms and Conditions of Payment

Payment will be made to the account of the Consultants and according to the payment schedule stated in the SC. Payments shall be made after the conditions listed in the SC for such payments have been met, and the Consultants have submitted an invoice to the Client specifying the amount due.

6.4 Period of Payment

- (a) Advance payment to the Consultants shall be affected within the period specified in the SC, after signing of the Contract Agreement between the Parties.
- (b) Any other amount due to the Consultants shall be paid by the Client to the Consultants within twenty-eight (28) days in case of local currency and fifty six (56) days in case of foreign currency after the Consultants' invoice has been delivered to the Client.

6.5 Delayed Payments

If the Client has delayed payments beyond the period stated in paragraph (b) of Sub-Clause 6.4, financing charges shall be paid to the Consultants for each day of delay at the rate specified in the SC.

6.6 Additional Services

Additional Services means:

- (a) Services as approved by the Client outside the Scope of Services described in Appendix A;
- (b) Services to be performed during the period extended pursuant to Sub-Clause 2.6, beyond the original schedule time for completion of the Services; and
- (c) any re-doing of any part of the Services as a result of Client's instructions.

If, in the opinion of the Client, it is necessary to perform Additional Services during the currency of the Contract for the purpose of the Project, such Additional Services shall be performed with the prior concurrence of both the Parties. The Consultants shall inform the Client of the additional time (if any), and the additional remuneration and reimbursable direct costs expenditure for such Additional Services. If there is no disagreement by the Client within two weeks of this intimation, such additional time, remuneration and reimbursable direct costs expenditure shall be deemed to become part of the Contract. Such remuneration and reimbursable direct costs expenditure shall be determined on the basis of rates provided in Appendices D and E, in case the Additional Services are performed during the scheduled period of the Services, otherwise remuneration for Additional Services shall be determined on the basis of Consultants' billing rates prevailing at the time of performing the Additional Services.

6.7 Consultants' Entitlement to Suspend Services

If the Client fails to make the payment of any of the Consultants' invoice (excluding the advance payment), within twenty-eight (28) days after the expiry of the time stated in paragraph (b) of Sub-Clause 6.4, within which payment is to be made, the Consultants may after giving not less than fourteen (14) days' prior notice to the Client, suspend the Services or reduce the rate of carrying out the Services, unless and until the Consultants have received the payment.

This action will not prejudice the Consultants entitlement to financing charges under Sub-Clause 6.5.

7. SETTLEMENT OF DISPUTES

7.1 Amicable Settlement

The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.

7.2 Dispute Settlement

Any dispute between the Parties as to matters arising pursuant to this Contract which cannot be settled amicably within thirty (30) days after receipt by one Party of the other Party's request for such amicable settlement may be

submitted by either Party for settlement in accordance with the provisions of the Arbitration Act, 1940 (Act No.X of 1940) and of the Rules made thereunder and any statutory modifications thereto.

Services under the Contract shall, if reasonably possible, continue during the arbitration proceedings and no payment due to or by the Client shall be withheld on account of such proceedings.

8. INTEGRITY PACT

- **8.1** If the Consultant or any of his Subconsultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-G to this Form of Contract, then the Client shall be entitled to:
 - (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Subconsultant, agents or servants;
 - (b) terminate the Contract; and
 - (c) recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Subconsultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 2.9.3. Payment upon such termination shall be made under Sub-Clause 2.9.4 (a) after having deducted the amounts due to the Client under Sub-Para (a) and (c) of this Sub-Clause.

III. SPECIAL CONDITIONS OF CONTRACT

No. of GC Clause	
1.1 l	Definitions
Power	oject" means Provision of Consultancy services to Quaid-e-Azam Solar (Pvt) Ltd. in selection, quality assurance and supervision of EPC actor for 100 MW _p Solar Photovoltaic (PV) Project at Bahawalpur, can
1.6	Authorised Representatives
	The Authorised Representatives are the following:
	For the Client:
	Chief Executive Officer Quaid-e-Azam Solar Power Company Church Road, Old Anarkali, Lahore Tel:+92-42 99213915 Fax: +92-42 99213906 Website: www.energy.punjab.gov.pk www.pbit.gop.pk For queries: info.qasolar@energy.punjab.gov.pk
	For the Consultants: (Name of Project Manager):
1.7	Taxes and Duties
All the	e taxes levied by the Government.
 [All no	otes should be deleted in final text. All blanks should be filled in.]

1.8 Leader of the Joint Venture

The leader of the Joint Venture is (name of the Member of the Joint Venture).

[Note: If the Consultants do not consist of more than one entity, the Sub-Clause 1.8 should be deleted.]

2.1 Effectiveness of Contract

The date on which this Contract shall come into effect is the date after 15 days from the signing of the contract or 10% advance payment has been made, whichever is earlier.

2.2 Termination of Contract for Failure to Become Effective

The time period shall be 60 days, or such other period as the Parties may agree in writing.

2.3 Commencement of Services

The Consultants shall commence the Services within twenty-one (21) days after the date of signing of Contract Agreement, or such other time period as the Parties may agree in writing.

2.4 Expiration of Contract

The period of completion of Services shall be one year after the Commercial Operation date of 100MW_p Solar PV power project, completion period for which is 6 months from award for EPC Contract.

3.5 Insurance to be taken out by the Consultants

The risks and the coverage shall be as follows:

- (a) Third Party motor vehicle liability insurance in respect of motor vehicles operated in Pakistan by the Consultants or their Personnel or any Sub-consultants or their Personnel, with a minimum coverage of Rs......
- (b) Insurance against loss of or damage to equipment purchased in whole or in part with funds provided under the Contract.

3.6 Consultants' Actions Requiring Client's Prior Approval

The Consultants shall also clear with the Client, before commitments on any action they propose to take under the following:

- i) Issuing Variations Orders in respect of:
 - additional items of Works as determined by the Engineer to be necessary for the execution of Works.
 - any new item of the Works not envisaged in the Contract Documents and which is determined by the Engineer to be necessary for the execution of Works.
 - any item of Works covered under Provisional Sums
- ii) Claim from the Contractor for extra payment with full supporting details and Consultants recommendations, if any, for settlement.
- iii) Details of any nominated sub-contracts.
- iv) Any action under terms of Performance Guarantee or Insurance Policy.
- v) Any action by the Consultants affecting the costs under the following clauses of Conditions of Contract of the Construction Contract.
 - Adverse Physical Conditions and Artificial Obstructions
 - Suspension of Works
 - Bonus and Liquidated Damages
 - Certificate of Completion of Works
 - Defects Liability Certificate
 - Forfeiture
 - Special Risks
 - Frustration
- vi) Final Measurement Statement
- vii) Release of Retention Money
- viii) Any change in the ratios of various currencies of payment.

3.8 Documents Prepared by the Consultants to be the Property of the Client

The Client and the Consultants shall not use these documents for purposes unrelated to this Contract without the prior written approval of the other Party.

5.1.1 Assistance

(a) The Client shall make available all relevant documents available with the Client.

(e)

5.1.2 Coordination

(a) The departments and agencies include but not limited to M	EPCO, NTDC
PPDB, PPIB, AEDB, NEPRA, ENERCON, PIEDMC and	EPD

5.1.3 Approvals

The Client shall accord approval of the documents immediately but not later than fourteen (14) days from the date of their submission by the Consultants.

6.1 Lump Sum Remuneration

[Note: In case there are other expenditures in respect of which reimbursement is allowed in addition to the lump sum remuneration, details of such reimbursable direct costs expenditure which may Subconsultants' costs, printing, communications, travel. accommodation etc., may be indicated herein. Each item shall be specified whether it is payable on the basis of (a) lump sum monthly rate; or (b) reimbursement of actual expenditures.]

6.2 Contract Price

- (b) The break up of foreign and local currencies shall be as under:
- For Planning and Designing, total foreign currency comprising (Name the currency/currencies) is and total Pak Rs. is
- For Construction supervision, total foreign currency comprising......(Name the currency/currencies) is...... and total Pak Rs. is

6.3 Terms and Conditions of Payment

Description	Payment.
Mobilization and commencement	10% of consultancy cost as
of services.	mobilization advance against a
	bank guarantee as stipulated in
	the Consultant Selection
	Guideline of the Government of
	Punjab (www.pndpunjab.gov.pk)
Contract Negotiation, Award	10% of consultancy cost.

Detailed Design Review and Approval	10%
6 Monthly payments in equal proportion.	30%
Pre-commissioning testing and Interconnection with Power Purchaser	10%
COD	10%
12 monthly payments in equal proportion after one month of COD	30%

The client shall pay an advance payment for mobilization of the Consultants within 15 days of the signing of the Contract on furnishing of the Bank Guarantee from a scheduled Bank in Pakistan by the Consultants on attached prescribed format. Advance payment will be 10% of the Contract cost. The mobilization advance will be offset by the Client in four (4) equal installments until the advance payment has been fully offset

6.5 Delayed Payments

Financing charges are as under:

(i) for local currency = eight percent (8%) per annum.

IV APPENDICES

Appendix A

Description of the Services

[Give detailed descriptions of the Services to be provided, dates for completion of various tasks, place of performance for different tasks, specific tasks to be approved by Client, etc.]

Appendix B

Reporting Requirements

Pursuant to Sub-Clause GC-3.7, the Consultants shall submit the following reports:

[List format, frequency, and contents of reports; persons to receive them; dates of submission and the number of copies of each submittal; etc. If no reports are to be submitted, state here "Not applicable".]

Appendix C

Key Personnel and Subconsultants

[List under:

- C-1 Title [and names, if already available], activities of job descriptions of key Personnel to be assigned to work and staffmonths for each.
- C-2 List of approved Subconsultants (if already available); same information with respect to their Personnel as in C-1.]

Appendix D

Breakdown of Contract Price in Foreign Currency

[List here the elements of cost used to arrive at the breakdown of the Contract Price-foreign currency portion:

- 1. Remuneration for various items on the basis of rates as mutually agreed.
- 2. Other reimbursable direct costs expenditure.
- 3. Total, remuneration and reimbursable direct costs expenditure = (1 + 2)

Note:

This appendix will exclusively be used for determining remuneration for Additional Services in accordance with Sub-Clause GC 6.6.]

Appendix E

Breakdown of Contract Price in Local Currency

[List here the elements of cost used to arrive at the breakdown of the Contract Price-local currency portion:

- 1. Remuneration for various items on the basis of rates as mutually agreed.
- 2. Other reimbursable direct costs expenditure related to:
 - (a) Support staff, and work charged staff;
 - (b)Office expenditures related to:
 - (i) rentals;
 - (ii) furnishing and equipment;
 - (iii) operation and maintenance of office, office equipment and furniture, office supplies.
 - (c) Transport including running and maintenance, and other associated costs;
 - (d) Travelling etc.
 - (e) Other costs
- 3. Total, remuneration and reimbursable direct costs expenditure = (1 + 2).

Note:

- 1. Each item of reimbursable direct costs expenditure shall be specified whether it is payable on the basis of (a) lump sum monthly rate; or (b) reimbursement of actual expenditures.
- 2. This appendix will exclusively be used for determining remuneration for Additional Services in accordance with Sub-Clause GC 6.6.]

Appendix F

Services and Facilities to be Provided by the Client

The Client shall make available the following Services and Facilities:

1.	<u>Servi</u>	vices and Facilities of the Client							
	Perso	Client shall make available to the Consultants, Subconsultants and the onnel, for the purposes of the Services and free of any charge, the services, ties and property, at the times and in the manner specified hereunder:							
	(a)								
	(b)								
	(c)	Rent will be charged by the Client only for the family status accommodation provided to the Personnel, in the Client's colonies, at the following rates:							
		Type of Accommodation Monthly Rent (Rs)							
	(d)	No rent will be charged for single status residences provided by the Client to							

2. Lodge Accommodation

the Personnel.

If requested by the Consultants, the Client shall provide lodge accommodation, if available, to all Personnel of the Consultants or the Subconsultantswhen on visit to various parts of the Project area or any other station where such facilities or the lodge accommodation of the Client exists (and provided that the Personnel of the Consultants or the Subconsultantsvisit that place in connection with the Project) under the same terms and conditions as the Client's staff is entitled.

Appendix G

(INTEGRITY PACT)

DECLARATION OF FEES, COMMISSION AND BROKERAGE ETC. PAYABLE BY THE SUPPLIERS OF GOODS, SERVICES & WORKS IN CONTRACTS WORTH RS. 10.00 MILLION OR MORE

Contract No	Dated	
Contract Value:		
Contract Title:		
	[name of the Consultants] hereby declares that	it
	ed the procurement of any contract, right, interest	,
privilege or other obligation	or benefit from Government of Pakistan (GoP) or an	ıy
administrative subdivision of	agency thereof or any other entity owned or controlle	ed
by GoP through any corrupt	business practice.	

Without limiting the generality of the foregoing, [name of Supplier] represents and warrants that it has fully declared the brokerage, commission, fees etc. paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder's fee or kickback, whether described as consultation fee or otherwise, with the object of obtaining or inducing the procurement of a contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoP, except that which has been expressly declared pursuant hereto.

[name of Supplier] certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with GoP and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty.

[name of Supplier] accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other rights and remedies available to GoP under any law, contract or other instrument, be voidable at the option of GoP.

Notwithstanding any rights and remedies exercised by GoP in this regard, [name of Supplier] agrees to indemnify GoP for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to GoP in an amount equivalent to ten time the sum of any commission, gratification, bribe, finder's fee or kickback given by [name of Supplier] as aforesaid for the purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoP.

Name of Buyer:	Name of Seller/Supplier:
Signature:	Signature:
[Seal]	[Seal]

CONTRACT FOR ENGINEERING CONSULTANCY SERVICES LUMP SUM REMUNERATION

	between
	(NAME OF THE CLIENT)
	and
	and
NAME OF THE	JOINT VENTURE OF THE CONSULTANTS)
	for
	(BRIEF SCOPE OF SERVICES)
OF	(NAME OF PROJECT)
	<u> </u>
	Month and Year
(NAME OF T	HE JOINT VENTURE OF THE CONSULTANT
	of Individual Consultants)
,	of Individual Consultants)

FORM OF CONTRACT

[Note: Use this Form of Contract when the Consultants performs Services as Joint Venture.

										day of
represer the follo	ntative owing	es and pentities	permitted s, each of	assigns) ar	nd, on I be jo	the o	ther ha	and, a joi	nt ventur	ccessors, legal re consisting of the Client for all

(hereinafter collectively called the "Consultants" which expression shall include its successors, legal representatives and permitted assigns).

WHEREAS

- (a) the Client has requested the Consultants to provide certain consulting services as defined in the General Conditions of Contract attached to this Contract (hereinafter called the "Services"); and
- (b) the Consultants, having represented to the Client that they have the required professional skills, and personnel and technical resources, have agreed to provide the Services on the terms and conditions set forth in this Contract;

NOW THEREFORE the Parties hereby agree as follows:

- 1. The following documents attached hereto shall be deemed to form an integral part of this Contract:
 - (a) the General Conditions of Contract;
 - (b) the Special Conditions of Contract;
 - (c) the following Appendices:

[Note: If any of these Appendices are not used, the words "Not Used" should be inserted below next to the title of the Appendix and on the sheet attached hereto carrying the title of that Appendix.]

Appendix A: Description of Services Appendix B: Reporting Requirements

Appendix C: Key Personnel and Subconsultants

Appendix D: Breakdown of Contract Price in Foreign Currency Appendix E: Breakdown of Contract Price in Local Currency Appendix F: Services & Facilities to be Provided By the Client Appendix G: Integrity Pact (for Services above Rs. 10 Million)

- 2. The mutual rights and obligations of the Client and the Consultants shall be as set forth in the Contract, in particular:
 - (a) the Consultants shall carry out the Services in accordance with the provisions of the Contract; and
 - (b) the Client shall make payments to the Consultants in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names in two identical parts each of which shall be deemed as the original, as of the day, month and year first above written.

For and on behalf of		
CLIENT'S NAME		
Witness		
Signature	Signature	
Name		
Title		
(Seal)		
For and on behalf of		

NAME OF THE JOINT VENTURE OF THE CONSULTANTS

Name of Member No. 1	
Witness	
Signature	Signature
Name	
Title	
(Seal)	
Name of Member No. 2	
Witness	
Signature	Signature
Name	_
Title	
(Seal)	
Name of Member No. 3	
Witness	
Signature	Signature
Name	
Title	
(Seal)	
